## Finding, Training, Motivating and Keeping the Next Generation of Workers

#### FEMSA/FAMA Presentation 9-27-13



#### MID AMERICAN GROUP

THE LEADING EDGE™

## Who Are They

- Generation Y a.k.a. the Millennials is made up of 63 million Americans born roughly between 1980 and 1995.
- They're young, smart and brash.
- They want to work, but they don't want work to be their life.
- Generation Y will comprise more than 40% of U.S workers by 2020.

### 60 Minutes – Who are Millennials

<u>www.youtube.com/watch?v=owwM6FpW</u>
<u>WoQ</u>

## Number Play

#### *16.3*

• The percentage of millennials who are unemployed in the Unites States, according to the <u>United States</u> <u>Labor Department</u>, this is even more alarming when paired with a <u>Harvard study</u> finding that just 6 in 10 millennials have a job, half of which jobs are parttime.

#### 21.6

• The total number, in millions, of <u>millennials who</u> <u>lived in their parents' home</u> in 2012, up from 18.5 million of their same-aged counterparts in 2007. "We simply can't afford to live on our own."

## Number Play

#### *538*

• The percentage increase of college tuition cost across the country for our generation; <u>according to Bloomberg</u>, over the last 28 years tuition expenses have increased 538 percent. This has made college nearly unaffordable and created high demand for those student loans, which leaves us with the next dreaded number...

#### \$26,600

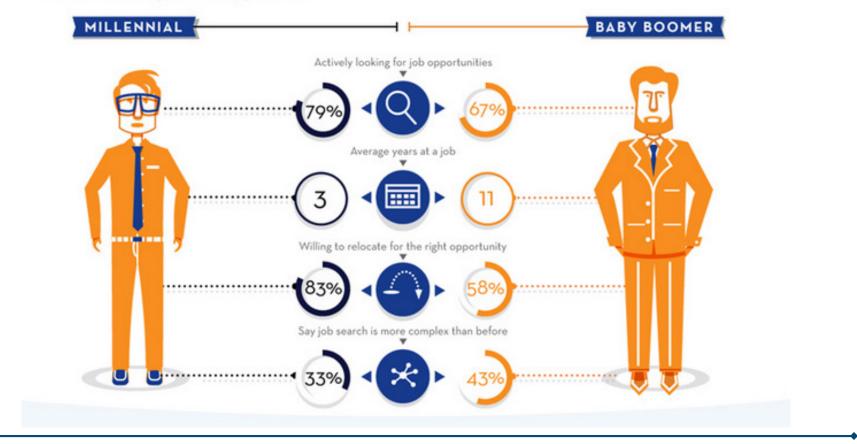
• The <u>average student loan debt</u> of the two thirds of millennials who graduate from college with outstanding debt.

# Finding & Attracting Millennials

### **Generational Difference**

#### THE GENERATIONAL DIFFERENCE

How the search for jobs differs by generation:



# What Job Sources do they look at?

SEARCH

Google

bing



indeed

**JOB BOARDS** 

monster

simply hired YAHOO!

AOL >>





**CAREER SITES** 

SOCIAL facebook







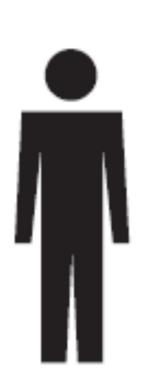
Instagram

Pinterest



glassdoor.com yelp&

#### Gen Y - Expectations



# 

Compared to Previous Generations, Gen Y Expects to Have ...

- More frequent job/career changes (15%)
- Greater focus on personal/family life (12%)
- More knowledge of advanced technology (10%)
- More education (9%)

## 6 Interviewing Tips

- Be brutally honest in the interview
- Don't hire them if you sense even a whiff of entitlement
- Do a hunger check
- Remember, everyone announces themselves in the interview
- Shake 'em up a bit
- When you find the good ones, help them move up—even if that means losing them

#### Gen Y – Job Considerations

Gen Y respondents ranked the following job considerations on a one-to-10 scale, with 10 being most important, and one least important:

| Salary                                      | 9.05 |
|---|------|
| Benefits (health insurance, 401(k), etc.)   | 8.86 |
| Opportunities for career growth/advancement | 8.74 |
| Company's location                          | 8.44 |
| Company's leadership                        | 7.95 |
| Company's reputation/brand recognition      | 7.56 |
| Job title                                   | 7.19 |
| In-house training programs                  | 6.95 |
| Tuition reimbursement programs              | 6.44 |
| Diversity of the company's staff            | 6.07 |
| Company's charitable/philanthropic efforts  | 6.06 |

#### 8 Successful Recruiting Tactics

- 1. Make your office look more like the Apple Store than a cube farm.
- 2. Meet them on their (virtual) turf.
- 3. CC Mom and Dad.
- 4. Embrace their desire to explore different roles every few years.
- 5. Build Communities and encourage friendships.
- 6. Influence the influencers.

# Training Millennials

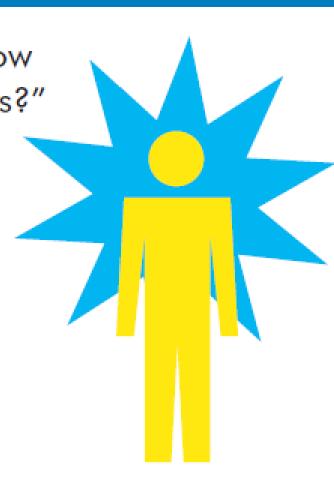
#### 5 Training Tips for Gen Y

- 1. Keep training short & to the point.
- 2. Good communication tools within the training system are a must. Leverage Technology!
- 3. Community is important. Build forums & discussion groups around topics.
- 4. No one likes to be told what to do, especially Gen Y. Make sure your training 'guides' thinking rather than telling them how it is.
- 5. Incorporate the big picture. Generation Y are very interested in their part in it, and more importantly how they can change it!

#### Gen Y – Dream Boss

Gen Y respondents were asked, "How would you describe your dream boss?" The top responses were as follows:

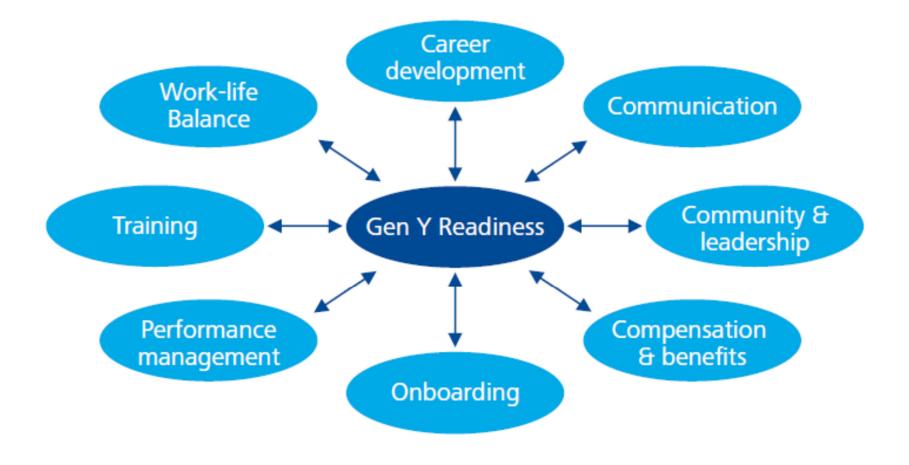
- Good management skills
- Pleasant and easy to get along with
- Understanding and caring
- Flexible and open-minded
- Respects/values/appreciates employees
- Good communication skills



## Training Tips

- Showcase perks such as:
  - in-house training programs
  - tuition reimbursement
  - paid time off to attend professional development events
  - reimbursement of membership fees for professional associations
- Develop a Mentoring Program

#### Training – Gen Y Readiness



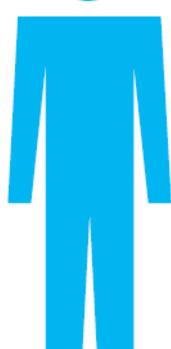
# Motivating & Keeping Millennials

## Gen Y's – Most Valued Benefits

If You Provide It, They Will Stay ... Gen Y's Most Valued Benefits:

- Healthcare coverage
- Paid vacation
- Dental care coverage
- 401(k) programs
- Bonuses
- Flexible work hours/telecommuting





#### Gen Y and the Workplace

 <u>http://www.youtube.com/watch?v=K0lSQy</u> <u>dPhcc</u>

## Why They Leave



# They Are Most Likely to Be Lured to Another Firm By:

- Higher pay
- Better benefits/perks
- Greater opportunities for advancement
- More interesting work

#### What you can do.....

- Benchmark your compensation & benefits package against other organizations / competitors
- Provide On-line Technology access to your Benefits Package
- Show them the Value of their Total Compensation Package with a Professioanl Statement

| CASH COMPENSATION<br>Salary<br>Bonus<br>Commission<br>Total:  |  |   |  | Amount<br>\$50,000.00<br>\$1,000.00<br>\$4,780.00<br>\$55,780.00  |  |
|---|--|---|--|---|--|
| 2011 Annual Salary  |  |   |  | \$62,000.00   |  |
| Salary as of 12/31/2011.  |  |   |  |   |  |
| BENEFITS<br>Medical Insurance<br>Dental Insurance<br>Vision Insurance<br>Life and AD&D Insurance<br>Voluntary Employee Life Insurance<br>Voluntary Spouse Life Insurance<br>Voluntary Child Life Insurance<br>Voluntary Child Life Insurance<br>Long Term Disability<br>Short Term Disability<br>Social Security and Medicare<br>Federal Unemployment Insurance<br>401k Retirement Plan<br>Employee Assistance Plan (EAP)<br>Total: | Plan<br>Kaiser HMO<br>Delta Dental<br>VSP<br>Cigna<br>John Hancock<br>John Hancock<br>Cigna<br>Cigna | Coverage<br>Emp & Family<br>Emp & Family<br>\$101,000<br>2x Salary<br>\$10,000<br>\$5,000 | Your<br>Contribution<br>\$2,476.76<br>\$1,145.56<br>\$163.02<br>\$0.00<br>\$130.00<br>\$76.00<br>\$30.00<br>\$3,535.43<br>\$0.00<br>\$3,535.43<br>\$0.00<br>\$1,000.00<br>\$1,000.00<br>\$8,556.77 | Company<br>Contribution<br>\$11,307.64<br>\$286.40<br>\$40.74<br>\$121.20<br>\$0.00<br>\$0.00<br>\$0.00<br>\$99.96<br>\$161.55<br>\$3,535.43<br>\$56.00<br>\$500.00<br>\$36.00<br>\$16,144.92 |  |
| The above benefit elections are based on 12/31/2011.<br>Your Contribution 34.64%<br>Company Contribution 65.36%   |  |   |  |   |  |

#### Resources

- Deloitte Millennial Model An Approach to Gen Y Readiness
- Robert Half Generation Y Whitepaper
- Psychology Today Bridging the Big Divide



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